

UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF TEXAS  
HOUSTON DIVISION

**In re:** §  
§  
**FREE SPEECH SYSTEMS, LLC.,** § **Case No. 22-60043**  
§  
**Debtor.** § **Chapter 11 (Subchapter V)**  
§  
§

**DECLARATION OF AARON YOUNGREN IN SUPPORT OF APPLICATION FOR  
APPROVAL OF THE EMPLOYMENT OF RED BALLOON, LLC AS EXECUTIVE  
RECRUITER FOR THE DEBTOR**

STATE OF IDAHO )  
 )  
COUNTY OF LATAH )

Aaron Youngren, being duly sworn, deposes and says:

1. I am over 18 years of age and, if called as a witness, would testify as to the matters set forth below based upon my personal knowledge, except where otherwise indicated below:
2. I am the Head of Product and Delivery Red Balloon, LLC ("RED BALLOON"), which is a professional services firm with offices in Moscow Idaho. Except as otherwise noted, I have personal knowledge of the matters set forth in this Declaration.
3. I am submitting this Declaration in support of the Debtor's *Application for Authorizing Employment of Red Balloon, LLC as Executive Recruiter for The Debtor* (the "Application").
4. RED BALLOON provides recruiting and executive search expertise with a focus which aligns with the values and focus of FSS. As such, Red Balloon is uniquely suited to identify applicants suited to work for FSS. RED BALLOON services involve developing an understanding of a client's industry, its day to day operations, the functions of the positions to be filled and identifying talented professionals to fill the specific needs of our clients.
5. RED BALLOON was not employed by the Debtor prior to the Petition Date.

**Services to be Provided.**

6. In connection with the proposed engagement, I, anticipate rendering the services outlined in the Application in connection with this Chapter 11 Case.

7. The services provided by RED BALLOON are unique and are not intended to duplicate the services that other professionals may provide to the Debtor in this Chapter 11 Case.

8. RED BALLOON has undertaken an internal analysis of past and present client relationships from which to search for potential connections to this Chapter 11 Case. In particular, RED BALLOON obtained from the Debtor and/or its representatives the names of individuals and entities that may be parties-in-interest in this Chapter 11 Case (“Parties-in-Interest”) and such parties are listed on the Debtor’s creditor matrix filed with this Court. RED BALLOON is a consumer of goods or services of certain creditors identified in the creditor matrix, but otherwise has no connection to the Debtor, their creditors, or other parties-in-interest, or their respective attorneys and accountants, the Office of the United States Trustee for the Southern District of Texas (the “U.S. Trustee”) or any person employed in the Office of the U.S. Trustee; and does not hold any interest that is adverse to the Debtor’s estate or to any class of creditors or equity security holders, by reason of any direct or indirect relations to, connection with, or interest in the Debtor.

9. Neither I nor the RED BALLOON hold any interest adverse to the Debtor, as required by 11 U.S.C. §§ 327(a); additionally, we are disinterested persons pursuant to 11 U.S.C. §101(14). To the extent that I become aware of any additional relationships, I will promptly file a supplemental affidavit. After examining potential conflicts, except as set forth herein, I am unaware of any circumstances where RED BALLOON has been adverse to the Debtor and a review of the names of the primary creditors and insiders of the Debtor has revealed no prior connections between RED BALLOON and the Debtor’s Creditors and Parties in Interest.

10. Except for the proposed employment by the Debtor, neither I nor RED BALLOON has represented nor will represent any other entity in connection with this Case, and neither I nor RED BALLOON will accept any fee from any other party or parties in this Case except as set out herein. RED BALLOON is a "disinterested person" as that term is defined in Section 101(14) of the Bankruptcy Code in that RED BALLOON and its professionals:

- a. Are not creditors, equity security holders, or insiders of the Debtor;
- b. Are not and were not, within two (2) years before the date of the filing of the Debtor's Chapter 11 petition, a director, officer, or employee of the Debtor; and
- c. Do not have an interest materially adverse to the interest of the estate or of any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the Debtor.

11. The terms of RED BALLOON's engagement with the Debtor to assist it in connection with this chapter 11 case do not vary from RED BALLOON's customary billing arrangements for similar engagements. RED BALLOON's rates do not vary based upon the geographic location of the bankruptcy case.

12. RED BALLOON's engagement will commence upon entry of an order approving RED BALLOON's employment.

13. Subject to Court approval and in accordance with Section 330(a) of the Bankruptcy Code, compensation will be payable to AB on the following basis:

Non-refundable Service Fee of \$4,500.00 per position to be filled.

14. RED BALLOON has not agreed to share any compensation received with any other entity.

15. RED BALLOON recognizes its continuing responsibility to be aware of, and to further disclose, any relationship or connection between it and other parties in interest to the Debtor's bankruptcy estate as they appear or become recognized during the Case. Accordingly, I reserve the right to, and shall supplement this disclosure if necessary, as more information becomes available to us.

16. Pursuant to 28 U.S.C. §1746(2), I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct.

Executed October 13, 2023

*/s/ Aaron Youngren*  
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Aaron Youngren